

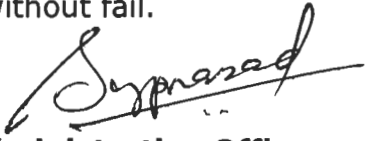
**Institute of Human Resources Development  
Prajoe' Towers, Vazhuthacaud,  
Thiruvananthapuram-14**

**Circular**

Sub:- IHRD – Pay Revision. Staff Pattern and Special Rules –  
Circulation among staff – instructions – reg.

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All Heads of Institutions under IHRD are hereby instructed to circulate the copies of Pay Revision Orders, Staff Pattern and Special Rules in respect of IHRD, published in the IHRD Web Site among staff of the institutions immediately. Complaints/suggestions, if any, received should be forwarded to the Director before the end of this month positively without fail.

  
**Administrative Officer  
For DIRECTOR**

**Date: 1-1-2015**

**To**  
**All Heads of Institutions under IHRD**